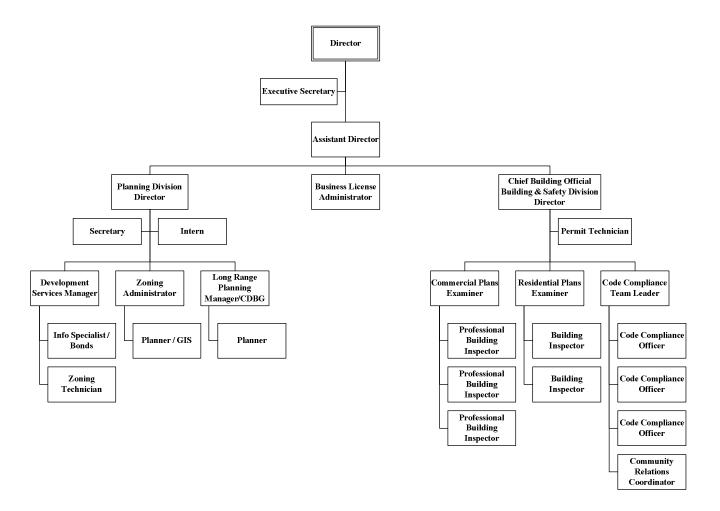
# **Department Organization**

# **Community Development**



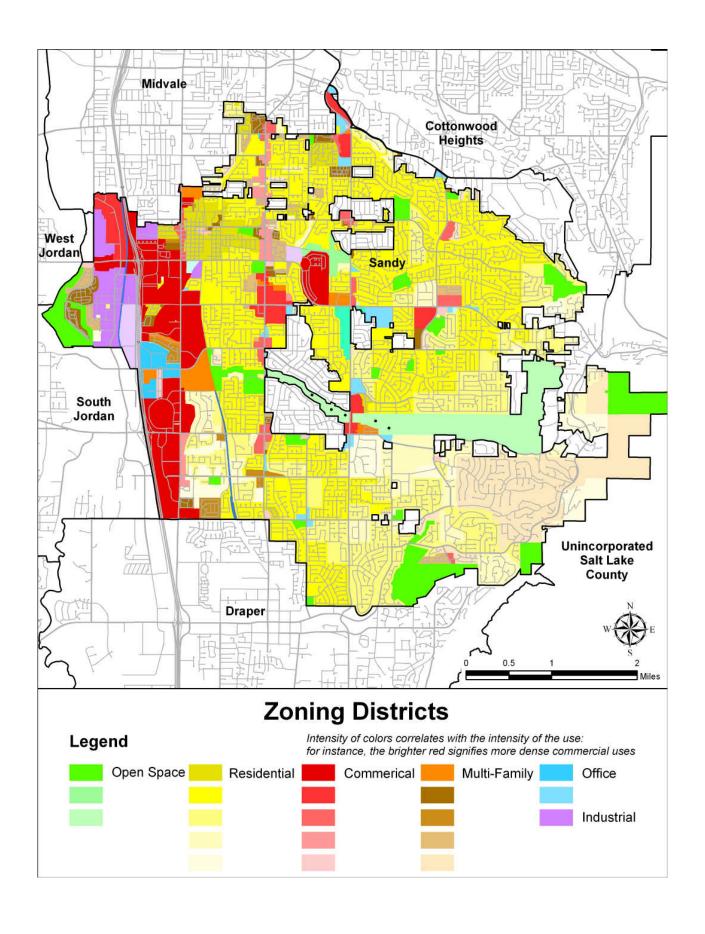
# **Department Description**

The Community Development Department is charged with planning, reviewing, regulating, and approving all facets of land use within Sandy City. Specifically, these functions include planning, building inspections, zoning enforcement, business licensing, Community Development Block Grant (CDBG) administration, and community relations.

# **Department Mission**

In concert with the values and spirit of the community, the Community Development Department is committed to:

- Properly and professionally guide the development of the city.
- Protect and enhance the quality of life for all Sandy citizens.
- Bring about efficient and effective delivery of services.
- Implement technology that will provide accurate data that will assist in making informed decisions.
- Promote community pride and cooperation.



# **Community Development Administration**

## **Department Administration**

- Efficiently and effectively administer budget.
- Ensure compliance with procurement, legal, finance, risk management, and other city policies.
- Direct personnel functions: recruitment, benefits, etc.

## **Direct Department Functions**

- Coordinate Development Review Team.
- Neighborhood preservation.
- Amend city codes to provide better standards for development.
- Coordinate with other departments on overall strategic development of the city.

#### **Provide Efficient and Effective Delivery of Services**

- Increase website/Internet availability of products and services.
- Revise staffing and procedures to better serve the public.
- Enhance emergency response capabilities shelter services and rapid assessment.
- Hire competent, educated, and customer service oriented employees.
- Develop neighborhood preservation organizational strategies.
- Manage the EnerGov Land-Use Database System.

#### **Continuous Improvement of Staff's Professional Abilities**

- Develop staff's ability to use EnerGov technologies
- Broaden staff technical and professional abilities through intensive training.
- Encourage staff participation in professional organizations.

## **Business Licensing - Regulation**

- Revise Business License Code Title 5.
- Revise alcohol regulation standards.
- Work closely with all regulatory organizations: city, county, and state.
- Develop processes and procedures for enforcement of unlicensed businesses.
- Refine fee and sales tax verification process.
- Standardize and correct addresses in cooperation with the finance department.
- Process applications found via sales tax audits in cooperation with the finance department.

### **Business Licensing - Service Delivery**

- Implement electronic filing and payment of business license renewals.
- Implement the EnerGov system to expedite the licensing process.
- Revise billing forms and information submitted.
- Work to implement on-line renewal payments.
- Include Dept of Agriculture as State contact for license approvals on prescribed establishments.

# **Five-year Accomplishments**

## **Department Administration**

- Revised cost allocation program for annual review of fees.
- Maintained low Risk Management Claims.
- Reorganized the department staffing and assignment structure.

#### **Direct Department Functions**

- Facilitated the development of new homes in Historic Sandy.
- Re-established the Housing Rehabilitation Program.
- Implemented EnerGov Solutions as the City's new comprehensive land-use management database
- Developed new Title 9: Property Maintenance Ordinance.
- Developed Parking and Access Management Plan for Rio Tinto Stadium

## **Provide Efficient and Effective Delivery of Services**

- Developed a Citizen Access Portal on the department website.
- Streamlined the development review process.
- Completed reorganization of the Historic Committee.
- Created a "Red Line" Plan Review Committee with developers.
- Implemented an IVR system for inspection scheduling for more convenience to the public.
- Adopted new development bond regulations.
- Adopted new Development Code.

## **Continuous Improvement of Staff's Professional Abilities**

- Completed specific technical/professional certification of staff.

### **Business Licensing - Regulation**

- Revised door-to-door solicitor regulations.
- Created coordination with finance, code compliance and the fire department in locating unlicensed businesses and delinquent accounts.
- Implemented a new fee structure for real estate companies in accordance with State statute.

## **Business Licensing - Service Delivery**

- Implemented State one-stop access for business license applications.
- Provided applications, forms, and licensing data on the website.
- Implemented the process for billing license applications received via OneStop.
- Provided searchable, sortable lists of existing and new businesses on the City website.

# **Performance Measures & Analysis**

The following citizen observations of the city are based upon the Dan Jones Survey.

| Citizens Survey (Fiscal Year)      | 2007 | 2008 | 2009 | 2010 |
|------------------------------------|------|------|------|------|
| Observed major improvement         |      |      |      |      |
| Shopping/business growth           | 17%  | 17%  | 18%  | 14%  |
| Managed Growth                     | 3%   | 1%   | 4%   | 3%   |
| Development                        | 3%   | 4%   | 3%   | 2%   |
| Cleaner city/beautification        | 3%   | 4%   | 2%   | 2%   |
| Stadium                            | N/A  | 1%   | 5%   | 7%   |
| TRAX/Light-rail                    | 2%   | <1%  | <1%  | 1%   |
| Better planning/zoning/master plan | 1%   | <1%  | <1%  | N/A  |
| Desired major improvement          |      |      |      |      |
| Less growth/less crowding          | 3%   | 1%   | 2%   | 1%   |
| Less building                      | 1%   | 3%   | 3%   | 1%   |
| More business                      | N/A  | N/A  | N/A  | 2%   |
| Better planning/zoning/master plan | 1%   | 1%   | 1%   | 1%   |
| Do not want+B520 big box stores    | 1%   | 1%   | 1%   | N/A  |
| Housing issues                     | N/A  | 1%   | 1%   | N/A  |
| Cleanup city/junk cars/trash       | 1%   | 4%   | 2%   | 2%   |
| Most important issue               |      |      |      |      |
| Growth/increased population        | 23%  | 19%  | 16%  | 16%  |
| ReAL Soccer issues                 | 9%   | 8%   | 1%   | 1%   |
| More business/tax base             | 3%   | 2%   | 4%   | 2%   |
| Development/over-development       | 3%   | 2%   | 2%   | 2%   |
| Planning/zoning/master plan        | 1%   | 1%   | 1%   | <1%  |
| Affordable housing                 | 1%   | 1%   | 1%   | 1%   |
| Maintaining yards/landscaping      | N/A  | 2%   | 1%   | <1%  |
| Dissatisfaction with city response |      |      |      |      |
| Code enforcement                   | 15%  | 11%  | 9%   | 13%  |
| Business licensing                 | 3%   | 3%   | 0%   | 2%   |
| Zoning                             | 1%   | 1%   | 4%   | 4%   |
| Building permits                   | 0%   | 1%   | 6%   | 0%   |
| Planning                           | 0%   | 0%   | 2%   | 0%   |

# Performance Measures & Analysis (cont.) Community Development Admin

| Measure (Calendar Year)  | 2007 | 2008 | 2009 |
|--------------------------|------|------|------|
| <b>Business Licenses</b> |      |      | _    |
| New Licenses Processed   | 732  | 898  | 818  |
| Home Occupation          | 361  | 417  | 387  |
| Commercial Location      | 310  | 362  | 346  |
| Contractors              | 34   | 34   | 23   |
| Temporary                | 27   | 85   | 51   |
| Licenses Closed          | 814  | 810  | 850  |
| Home Occupation          | 453  | 380  | 369  |
| Commercial Location      | 314  | 287  | 328  |
| Contractors              | 33   | 29   | 23   |
| Temporary                | 6    | 13   | *114 |

<sup>\*</sup> This amount increased due to a change in temporary license closure procedures

# **Significant Budget Issues**

1 Assistant Director - A portion of this position was previously funded in Economic Development. This year the position will be fully funded in Community Development.

|                                  | 2007          | 2008          | 2009          |    | 2010     |    | 2011     |
|----------------------------------|---------------|---------------|---------------|----|----------|----|----------|
| Department 50                    | Actual        | Actual        | Actual        | E  | stimated | A  | pproved  |
| Financing Sources:               |               |               |               |    |          |    |          |
| General Taxes & Revenue          | \$<br>400,193 | \$<br>-       | \$<br>-       | \$ | -        | \$ | -        |
| 3121 Business Licenses & Permits | -             | 860,545       | 946,924       |    | 950,000  |    | 900,000  |
| <b>Total Financing Sources</b>   | \$<br>400,193 | \$<br>860,545 | \$<br>946,924 | \$ | 950,000  | \$ | 900,000  |
| Financing Uses:                  |               |               |               |    |          |    |          |
| 411111 Regular Pay               | \$<br>246,936 | \$<br>347,977 | \$<br>330,539 | \$ | 288,952  | \$ | 294,730  |
| 411113 Vacation Accrual          | 2,618         | 2,041         | 3,463         |    | -        |    | -        |
| 411211 Variable Benefits         | 50,681        | 70,952        | 65,132        |    | 58,753   |    | 59,000   |
| 411213 Fixed Benefits            | 20,685        | 27,972        | 29,137        |    | 26,304   |    | 26,849   |
| 411214 Retiree Health Benefit    | 3,819         | 4,382         | 3,672         |    | 5,701    |    | 3,365    |
| 41131 Vehicle Allowance          | 5,676         | 5,700         | 5,939         |    | 5,916    |    | 5,916    |
| 41132 Mileage Reimbursement      | 193           | 163           | 221           |    | 300      |    | 300      |
| 41135 Phone Allowance            | 480           | 482           | 482           |    | 480      |    | 480      |
| 4121 Books, Sub. & Memberships   | 2,312         | 2,180         | 2,376         |    | 1,100    |    | 1,100    |
| 41231 Travel                     | 4,092         | 6,001         | 1,696         |    | 3,184    |    | 3,184    |
| 41232 Meetings                   | 1,029         | 2,709         | 956           |    | 1,500    |    | 1,500    |
| 41234 Education                  | -             | 100           | -             |    | -        |    | -        |
| 41235 Training                   | 1,036         | 458           | 280           |    | 410      |    | 410      |
| 412400 Office Supplies           | 19,975        | 17,211        | 15,546        |    | 16,969   |    | 16,969   |
| 412440 Computer Supplies         | 2,978         | 5,843         | 2,726         |    | 1,893    |    | 1,893    |
| 412470 Special Programs          | 4,897         | 2,589         | 2,469         |    | 626      |    | 626      |
| 412511 Equipment O & M           | 3,221         | 3,363         | 3,284         |    | 4,000    |    | 4,000    |
| 412611 Telephone                 | 3,505         | 4,712         | 3,029         |    | 3,698    |    | 3,290    |
| 41342 Credit Card Processing     | 7,132         | 8,553         | 5,798         |    | 3,500    |    | 3,500    |
| 413723 UCAN Charges              | 2,970         | 2,953         | 3,046         |    | 3,240    |    | 3,240    |
| 414111 IS Charges                | 12,141        | 26,103        | 22,433        |    | 43,668   |    | 22,188   |
| 41471 Fleet O & M                | 1,849         | 1,052         | 997           |    | 1,072    |    | 665      |
| 4174 Equipment                   | 1,968         | 7,781         | 4,567         |    | 2,000    |    | 2,000    |
| 4373 Capital Equipment           | -             |               | 5,343         |    |          |    | <u>-</u> |
| <b>Total Financing Uses</b>      | \$<br>400,193 | \$<br>551,277 | \$<br>513,131 | \$ | 473,266  | \$ | 455,205  |

2010

1.00

0.00

3.79

2011

1.00

0.00

4.00

2009

1.00

1.00

4.79

Secretary

Business License Administrator

| Department 50                  | partment 50 2007 2008 Actual Actual |             | 2009<br>Actual | 2010<br>Estimated | 2011<br>Approved |
|--------------------------------|-------------------------------------|-------------|----------------|-------------------|------------------|
|                                | D: 1:                               |             |                | 11.4              |                  |
| <b>Staffing Information</b>    | B1-week                             | ly Salary   | Fu             | ll-time Equival   | lent             |
| Starring fillor mation         | Minimum                             | Maximum     | FY 2009        | FY 2010           | FY 2011          |
| Appointed - Category 1:        |                                     |             |                |                   |                  |
| Community Development Director | \$ 3,092.00                         | \$ 4,869.90 | 1.00           | 1.00              | 1.00             |
| Assistant Director             | \$ 2,405.60                         | \$ 3,788.80 | 0.79           | 0.79              | 1.00             |
| Regular:                       |                                     |             |                |                   |                  |
| Executive Secretary            | \$ 1,168.80                         | \$ 1,840.90 | 1.00           | 1.00              | 1.00             |

2007

1,168.80

944.00

2008

\$ 1,840.90

\$ 1,486.80

Total FTEs

|  | 2007     | 2008     | 2009         | 2010         | 2011         |
|--|----------|----------|--------------|--------------|--------------|
| Fee Information                          | Approved | Approved | Approved     | Approved     | Approved     |
| 3121 Business License Fees               |          |          |              |              |              |
| Business License Minimum / License       | 20       | \$20     | \$20         | \$20         | \$20         |
| Business License Cap / License           | \$7,350  | \$7,350  | \$7,350      | \$7,350      | \$7,350      |
| *Does not apply to sexually-oriented bus | inesses  |          |              |              |              |
| Commercial - Base Fee> \$50,000          | \$120    | \$120    | \$120        | \$120        | \$120        |
| Commercial - Base Fee< \$50,000          | \$75     | \$80     | \$80         | \$80         | \$80         |
| Home Occ - Base Fee> \$50,000            | \$90     | \$90     | \$90         | \$90         | \$90         |
| Home Occ - Base Fee< \$50,000            |          |          |              |              |              |
| New and Existing Licenses                | \$50     | \$60     | \$60         | \$60         | \$60         |
| Existing                                 | \$50     | \$50     | Discontinued | Discontinued | Discontinued |
| Temporary/Transient                      | \$150    | \$150    | \$150        | \$150        | \$150        |
| Exposition Center                        |          |          |              |              |              |
| Promoter / event up to 30 days           | \$175    | \$175    | \$175        | \$175        | \$175        |
| Contractors w/o Commercial Office Lic    | ense     |          |              |              |              |
| General / yr                             | \$80     | \$90     | \$90         | \$90         | \$90         |
| Sub-Contractors / yr                     | \$65     | \$75     | \$75         | \$75         | \$75         |
| Contractors w/Commercial Office Licer    | ise      |          |              |              |              |
| General / yr                             | N/A      | \$70     | \$70         | \$70         | \$70         |
| Sub-Contractors / yr                     | N/A      | \$60     | \$60         | \$60         | \$60         |
| Disproportionate Fees                    |          |          |              |              |              |
| Expo Ctr Events / 1,000 attendees        |          |          |              |              |              |
| / event                                  | \$50     | \$50     | \$50         | \$50         | \$50         |
| High Impact Recreational Facility / yr   | \$1,654  | \$1,654  | \$1,654      | \$1,654      | \$1,654      |
| Hospital/Convalescent Center / yr        | \$386    | \$386    | \$386        | \$386        | \$386        |
| Pawn Shop / yr                           | \$210    | \$210    | \$210        | \$210        | \$210        |
| Precious Metal Dealer                    |          |          |              |              |              |
| Record non-compliant / yr                | N/A      | N/A      | N/A          | N/A          | \$800        |
| Record compliant / yr                    | N/A      | N/A      | N/A          | N/A          | \$200        |
| Arcade / yr                              | \$497    | \$497    | \$497        | \$497        | \$497        |
| Entertainment/Theater / yr               | \$331    | \$331    | \$331        | \$331        | \$331        |

| Fee Information                         | 2007     | 2008     | 2009         | 2010         | 2011         |
|---|----------|----------|--------------|--------------|--------------|
| ree information                         | Approved | Approved | Approved     | Approved     | Approved     |
| Hotel/Motel / yr                        | \$551    | \$551    | \$551        | \$551        | \$551        |
| Apartments / unit / yr                  | \$17     | \$17     | \$17         | \$17         | \$17         |
| All Temp. Permits (as in #99-41C) / yr  | \$263    | \$263    | \$263        | \$263        | \$263        |
| Service Station / yr                    | \$473    | \$473    | \$473        | \$473        | \$473        |
| Grocery / yr                            | \$473    | \$473    | \$473        | \$473        | \$473        |
| Bar/Private Club / yr                   | \$180    | \$180    | \$180        | \$180        | \$180        |
| Bowling / yr                            | \$400    | \$400    | \$400        | \$400        | \$400        |
| Sexually Oriented Business / yr         | \$1,000  | \$1,000  | \$1,000      | \$1,000      | \$1,000      |
| Disproportionate Alcohol License Fees   |          |          |              |              |              |
| Class A                                 | \$108    | \$108    | \$108        | \$108        | \$108        |
| Class B                                 | \$492    | \$492    | \$492        | \$492        | \$492        |
| Class D                                 | \$300    | \$300    | \$300        | \$300        | \$300        |
| Class E                                 | \$207    | \$207    | \$207        | \$207        | \$207        |
| Bar / Private Club                      | \$520    | \$520    | \$520        | \$520        | \$520        |
| Other Miscellaneous Fees                |          |          |              |              |              |
| Per Employee                            | \$11     | \$11     | \$11         | \$11         | \$11         |
| Sexually Oriented Business per          |          |          |              |              |              |
| Performing Employee                     | \$300    | \$300    | \$300        | \$300        | \$300        |
| Sexually Oriented Business per          |          |          |              |              |              |
| Non-performing Employee                 | \$100    | \$100    | \$100        | \$100        | \$100        |
| Duplicate License                       | \$20     | \$20     | \$20         | \$20         | \$20         |
| Initial Application Processing          | \$30     | \$35     | \$35         | \$35         | \$35         |
| Transfer Fee/Re-inspection/License      | \$40     | \$40     | \$40         | \$40         | \$40         |
| Alcohol License Application Fee         | \$55     | \$55     | \$55         | \$55         | \$55         |
| Re-inspection Fee (over 2 inspections)  | \$40     | \$40     | \$40         | \$40         | \$40         |
| Delinquent/Penalty Rates                |          |          |              |              |              |
| Delinquent - 45 Days / of original bill | 25%      | 25%      | 25%          | 25%          | 25%          |
| Delinquent - 60 Days / of original bill | 50%      | 50%      | 50%          | 50%          | 50%          |
| Open Without a License - Penalty        | 100%     | 100%     | 100%         | 100%         | 100%         |
| Bond Requirements                       |          |          |              |              |              |
| Temporary/Transient                     | \$1,000  | \$1,000  | \$1,000      | \$1,000      | \$1,000      |
| Door-to-Door Soliciting                 | \$1,000  | \$1,000  | Discontinued | Discontinued | Discontinued |
| Coupons/Subscriptions                   | \$2,000  | \$2,000  | \$2,000      | \$2,000      | \$2,000      |
| Pawn Shop/Pawn Broker                   | \$2,000  | \$2,000  | \$2,000      | \$2,000      | \$2,000      |
| Auctioneer/Auction House                | \$10,000 | \$10,000 | \$10,000     | \$10,000     | \$10,000     |
| Sexually Oriented Businesses            | \$2,000  | \$2,000  | \$2,000      | \$2,000      | \$2,000      |
| Alcohol Sales/Consumption               | \$2,000  | \$2,000  | \$2,000      | \$2,000      | \$2,000      |

| Capital Budget   | 2010<br>idgeted | 2011<br>Approved | 2012<br>Planned   | Planned          | 2014<br>Planned  |
|--|-----------------|------------------|-------------------|------------------|------------------|
| 19036 - Neighborhood Preservation Init neighborhood maintenance and preservati |                 | oject funds cos  | ts related to the | e implementation | on of the city's |
| 41 General Revenue   | \$<br>62,387    | \$ -             | \$ -              | \$ -             | \$ -             |
| <b>Total Capital Projects</b>  | \$<br>62,387    | \$ -             | \$ -              | \$ -             | \$ -             |

#### **Master Plans/General Plans**

- Implement strategic plans (Sandy Corners, 90th South Gateway, Civic Center Promenade, Neighborhood Maintenance and Preservation, Historic Sandy Neighborhood Plan, and Government Center Plaza Design.
- Prepare redevelopment area master plans as needed, including Trax mixed use development plan at the Civic Center Station.
- Implement Hidden Valley Park Expansion Master Plan.
- Implement Bell Canyon Master Plan.
- Implement a master plan and zoning for the ReAL Soccer superblock area.
- Implement the 21st Century Downtown Vision.
- Complete the rewrite of the General Plan Housing Element
- Re-format and make routine updates to the city's general plan.

### **Project Review & Regulation**

- Continue to implement the new EnerGov tracking system.
- Continue intensity of residential/commercial/industrial site plan approvals and enforcement.
- Continue to adjust and revise the development review process as needed.
- Update the site plan review layer on GIS mapping.
- Revisit and update the architectural design standards.
- Coordinate various department reviews on projects effectively and efficiently.

# **Development Code & Other Regulatory Codes**

- Revise the development code.

#### **Data & Statistics**

- Update the statistical report.
- Provide and review data for U.S. Census 2010.
- Provide demographic and other data on the department website.

#### **Development Bond Administration**

- Revise the development bond process.
- Computerize bond inspection coordination.
- Review minor bonds for final releases.

# **Five-year Accomplishments**

## Master Plans/General Plans

- Completed the Bell Canyon Master Plan.
- Completed the Hidden Valley Park Expansion Master Plan.
- Implementing the 21<sup>st</sup> Century Downtown Vision.
- Adopted the Historic Sandy Master Plan and Neighborhood Maintenance and Preservation.
- Adopted the Government Center Plaza master plan.
- Implemented Quarry Bend master plan and zoning.

# **Project Review & Regulation**

- Implemented EnerGov project tracking system
- Streamlined development project review and site plan review.
- Implemented "Red Line" review committee for developers.
- Established Development Review Coordinator.
- Adjusted staffing to expedite project review process.
- Increased planning inspection of projects / bond releases.

#### **Development Consistency**

- Implemented TQM findings for the Development Committee.
- Coordinated multi-jurisdictional planning efforts: Trax / TOD properties and 114th South Interchange.

# **Development Code & Other Regulatory Codes**

- Completed city architectural design standards.
- Completed new Sensitive Area Overlay Zone.
- Adopted new TND Ordinance.
- Adopted new Detached Structure Ordinance.
- Adopted new off-site parking regulations
- Updated residential parking standards.
- Adopted design guidelines for Historic Sandy.
- Updated population forecasts.

# **Five-year Accomplishments (cont.)**

## **Development Bond Administration**

- Dedicated staff for bond administration and implemented a new process for development bond releases.
- Created a database for inspection and bond tracking.
- Adopted new development bond regulations.
- Revised the development bond process.
- Implemented bond release flexibility to accommodate construction schedules.

# **Performance Measures & Analysis**

| Projects Processed (Calendar Year) | 2007  | 2008 | 2009   |
|------------------------------------|-------|------|--------|
| Annexations                        | 3     | 9    | 7      |
| Rezonings                          | 16    | 5    | 6      |
| Code Amendments                    | 23*   | 16*  | 17     |
| Site Plan Review                   | 57    | 60   | 34     |
| Subdivisions                       | 49    | 46   | 45     |
| Conditional Use Permits            | 61    | 40   | 29     |
| General Plan Projects              | 10    | 5    | 19     |
| General Planning Reviews           | 991   | 763  | 660    |
| Planning Inspections               | 90    | 165  | 213    |
| Sign Permits                       | 231   | 217  | 106*** |
| Board of Adjustment Cases          | 4     | 14   | 15     |
| GIS Projects                       | N/A** | 137  | 75     |

<sup>\*</sup> Includes the entire Development Code re-write and adoption.

<sup>\*\*\*</sup> Reduction due to Council action to waive Temporary Sign regulations during the year.

| Measure (Calendar Year)    | 2007         | 2008         | 2009         |
|----------------------------|--------------|--------------|--------------|
| <b>Bond Administration</b> |              |              | _            |
| Total Processed            | 391          | 423          | 393          |
| Total Value                | \$38,316,589 |              | \$37,690,258 |
| Amount Released            | \$12,395,081 | \$20,181,999 | \$23,013,928 |
| Amount Remaining           | \$25,921,509 | \$19,423,599 | \$14,676,331 |

# **Significant Budget Issues**

- 1 Fee Revisions There is a new development application flat fee in place of the percentage based development fee. The pre-development fees were discontinued. Some of the review-fees were reduced. Percentage type fees were replaced with flat fees.
- **Seasonal FTE's** Based on a review of seasonal FTE's, FTE counts are being adjusted to more accurately reflect current staffing.



<sup>\*\*</sup> In 2007, GIS Projects are included in General Planning Reviews.

|                                     | I  | 2007    | 2008          | Ī  | 2009    | ı  | 2010       |    | 2011     |  |
|-------------------------------------|----|---------|---------------|----|---------|----|------------|----|----------|--|
| Department 51                       |    | Actual  | Actual        |    | Actual  | E  | stimated   | Δ  | Approved |  |
| Financing Sources:                  |    | 1100001 | 1100001       |    | 11ctuui | Ĩ  | Stilliatea |    | ррготец  |  |
| General Taxes & Revenue             | \$ | 337,929 | \$<br>435,301 | \$ | 570,973 | \$ | 586,760    | \$ | 596,557  |  |
| 312219 Permits & Licenses Surcharge |    | _       | _             |    | 619     |    | _          |    | _        |  |
| 31229 Sign Permits Fees             |    | 13,298  | 19,380        |    | 17,681  |    | 17,000     |    | 10,500   |  |
| 31326 State - Historic Preservation |    | -       | -             |    | 2,050   |    | 3,000      |    |          |  |
| 314511 Planning Development Fees    |    | 149,231 | 93,003        |    | 52,062  |    | 65,000     |    | 55,000   |  |
| 314512 Inspection Fees              |    | 69,492  | 50,732        |    | 17,755  |    | 20,000     |    | 20,000   |  |
| 314513 Annexation Fees              |    | 1,000   | -             |    | _       |    | -          |    | _        |  |
| 314514 Rezoning Fees                |    | 5,878   | 1,929         |    | 1,030   |    | 1,000      |    | -        |  |
| 314515 Other Developmental Fees     |    | 5,115   | 11,910        |    | 6,265   |    | 5,000      |    | 10,000   |  |
| 314516 Pre-Development Review Fees  |    | 28,607  | 35,229        |    | 5,711   |    | -          |    | -        |  |
| <b>Total Financing Sources</b>      | \$ | 610,550 | \$<br>647,484 | \$ | 674,146 | \$ | 697,760    | \$ | 692,057  |  |
| Financing Uses:                     |    |         |               |    |         |    |            |    |          |  |
| 411111 Regular Pay                  | \$ | 403,159 | \$<br>431,100 | \$ | 452,504 | \$ | 455,837    | \$ | 453,681  |  |
| 411113 Vacation Accrual             |    | 1,252   | 3,149         |    | 4,699   |    | -          |    | -        |  |
| 411121 Seasonal Pay                 |    | 6,333   | 5,813         |    | 4,200   |    | 2,402      |    | 2,402    |  |
| 411211 Variable Benefits            |    | 83,626  | 91,268        |    | 95,292  |    | 96,059     |    | 94,740   |  |
| 411213 Fixed Benefits               |    | 48,177  | 52,328        |    | 54,493  |    | 59,687     |    | 71,661   |  |
| 411214 Retiree Health Benefit       |    | 7,023   | 5,341         |    | 5,361   |    | 5,993      |    | 5,467    |  |
| 41131 Vehicle Allowance             |    | 2,945   | 3,272         |    | 3,819   |    | 3,804      |    | 3,804    |  |
| 41132 Mileage Reimbursement         |    | 299     | 247           |    | 191     |    | 500        |    | 500      |  |
| 4121 Books, Sub. & Memberships      |    | 2,215   | 2,472         |    | 2,181   |    | 1,100      |    | 1,100    |  |
| 41231 Travel                        |    | 5,056   | 7,457         |    | 1,954   |    | 2,343      |    | 2,343    |  |
| 41232 Meetings                      |    | 618     | 886           |    | 144     |    | 500        |    | 500      |  |
| 41235 Training                      |    | 786     | 877           |    | 629     |    | 475        |    | 475      |  |
| 412425 Publications                 |    | 7,680   | -             |    | 2,521   |    | -          |    | 1,044    |  |
| 412611 Telephone                    |    | 3,513   | 3,703         |    | 4,247   |    | 5,606      |    | 5,526    |  |
| 414111 IS Charges                   |    | 35,422  | 36,942        |    | 37,718  |    | 59,226     |    | 44,551   |  |
| 41471 Fleet O & M                   |    | 2,446   | 2,629         |    | 2,591   |    | 1,228      |    | 4,263    |  |
| 4169 Grants                         |    |         |               |    | 1,602   |    | 3,000      |    |          |  |
| <b>Total Financing Uses</b>         | \$ | 610,550 | \$<br>647,484 | \$ | 674,146 | \$ | 697,760    | \$ | 692,057  |  |

| Staffing Information         |    | Bi-weekl | y Sa | alary          | Ful     | Full-time Equivalent |         |  |  |
|------------------------------|----|----------|------|----------------|---------|----------------------|---------|--|--|
| Starring Information         |    | inimum   | M    | <b>Iaximum</b> | FY 2009 | FY 2010              | FY 2011 |  |  |
| Regular:                     |    |          |      |                |         |                      |         |  |  |
| Planning Director            | \$ | 2,240.00 | \$   | 3,528.00       | 1.00    | 1.00                 | 1.00    |  |  |
| Development Services Manager | \$ | 2,086.40 | \$   | 3,286.10       | 1.00    | 1.00                 | 1.00    |  |  |
| Zoning Administrator         | \$ | 2,086.40 | \$   | 3,286.10       | 1.00    | 1.00                 | 1.00    |  |  |
| Long Range Planning Manager  | \$ | 2,086.40 | \$   | 3,286.10       | 0.42    | 0.42                 | 0.42    |  |  |
| Planner                      | \$ | 1,418.40 | \$   | 2,234.00       | 2.00    | 2.00                 | 2.00    |  |  |
| Information Specialist       | \$ | 1,168.80 | \$   | 1,840.90       | 0.67    | 0.67                 | 0.67    |  |  |
| Zoning Technician            | \$ | 1,168.80 | \$   | 1,840.90       | 1.00    | 1.00                 | 1.00    |  |  |
| Secretary                    | \$ | 944.00   | \$   | 1,486.80       | 1.00    | 1.00                 | 1.00    |  |  |
| Seasonal:                    |    |          |      |                |         |                      |         |  |  |
| Intern                       | \$ | 9.43     | \$   | 15.08          | 0.45    | 0.45                 | 0.12    |  |  |
|                              |    |          | Τn   | tal FTEs       | 8 54    | 8 54                 | 8.21    |  |  |

| T 1-64  | 2007           | 2008           | 2009           | 2010           | 2011   |  |
|---|----------------|----------------|----------------|----------------|--|--|
| Fee Information   | Approved       | Approved       | Approved       | Approved       | Approved   |  |
| 314511 PLANNING DEVELOPMENT   | FEES           |                |                |                |  |  |
| Residential Review Fees   |                |                |                |                |  |  |
| 0-5 Acres   | N/A            | N/A            | N/A N/A        |                | \$500 <u>1</u><br>\$1,000 <u>1</u><br>\$1,500 <u>1</u> |  |
| 5.1-10 Acres  | N/A            | N/A            | N/A            | N/A            | \$1,000  |  |
| 10.1+   | N/A            | N/A            | N/A            | N/A            | \$1,500  |  |
| Pre-Development Fee   |                |                |                |                |  |  |
| Residential / unit  | \$32           | \$40           | \$40           | \$40           | Discontinued 1   |  |
| Residential - Sensitive Lands / unit  | \$48           | \$60           | \$60           | \$60           | Discontinued 1   |  |
| Subdivision Review Fees   |                |                |                |                |  |  |
| Subdivision / lot   | \$300          | \$300          | \$350          | \$350          | \$300 <b>1</b><br>\$400 <b>1</b>                       |  |
| Subdivision-Sensitive Lands / lot   | \$375          | \$375          | \$425          | \$425          |  |  |
| P.U.D. Phasing Plan - 1st   | \$63           | \$70           | \$70           | \$70           | \$70   |  |
| P.U.D. Phasing Plan - Additional  | \$32           | \$40           | \$40           | \$40           | \$40   |  |
| Subdivision Plat Amendment  | \$80           | \$80           | \$100          | \$100          | \$100  |  |
| Subdivision Appeal  | \$73           | \$73           | \$80           | \$80           | \$80   |  |
| Condominium Conversion Fees   |                |                |                |                |  |  |
| Base Fee  | \$173          | \$173          | \$173          | \$173          | \$173  |  |
| Per Unit Fee  | \$58           | \$58           | \$58           | \$58           | \$58   |  |
| Commercial/Industrial/Multi-Family Ro   | eview Fees     |                |                |                |  |  |
| Pre-Development Fee   |                |                |                |                | _  |  |
| % of total site plan review fee   | 25%            | 25%            | 25%            | 25%            | Discontinued 1   |  |
| Full Site Plan Review   |                |                |                |                |  |  |
| 0 to 5 acres / acre   | \$1,440        | \$1,440        | \$1,550        | \$1,550        | \$1,375  |  |
| 5.1 to 10 acres   |                |                |                |                |  |  |
| Base  | \$7,200        | \$7,200        | \$7,750        | \$7,750        | \$6,875  |  |
| + Per acre  | \$560          | \$560          | \$603          | \$603          | \$500  |  |
| 10.1 +  |                | ***            |                | ***            | *****  |  |
| Base  | \$10,000       | \$10,000       | \$10,765       | \$10,765       | \$9,375  |  |
| + Per acre  | \$63           | \$63           | \$68           | \$68           | \$60   |  |
| Modified Site Plan Review   |                |                |                | 44             | ** ***   |  |
| Per acre @ 20% per dept. up to 100%   | \$1,440        | \$1,440        | \$1,550        | \$1,550        | \$1,375  |  |
| Site Plan Review Appeal   | \$73           | \$73           | \$80           | \$80           | \$80   |  |
| Commercial Development Inspection Fees  |                | <b>0.455</b>   | 0.4.55         | <b>0.455</b>   | <b>0.455</b>   |  |
| Full Site Plan review / acre  | \$457          | \$457          | \$457          | \$457          | \$457  |  |
| MSPR / acre @ 20% / dept up to 100%   | \$457          | \$457          | \$457          | \$457          | \$457  |  |
| Cemetery - Burial Plot Area Only  | \$200          | \$200          | \$200          | \$200          | \$200  |  |
| (5 acres)   |                |                |                |                |  |  |
| 314512 INSPECTION FEES  | <u> </u>       |                |                |                |  |  |
| Residential Development Inspection Fee<br>Single Family Units/Duplexes / unit |                | ¢1.47          | ¢1.47          | ¢1.47          | ¢1.47  |  |
| Commercial Development Inspection Fe  | \$147          | \$147          | \$147          | \$147          | \$147  |  |
| Full Site Plan review / acre  | \$457          | \$457          | \$457          | \$157          | \$457  |  |
| MSPR / acre @ 20% / dept up to 100%   |                | \$457<br>\$457 | \$437<br>\$457 | \$457<br>\$457 | \$457<br>\$457   |  |
| Cemetery - Burial Plot Area Only  | \$437          | \$437          | \$437          | \$437          | \$437  |  |
| (5 acres)   | \$60           | \$60           | \$60           | \$60           | \$60   |  |
| 314514 REZONING FEES  | \$425          | \$450          | \$475          | \$475          | \$475  |  |
| 314515 OTHER DEVELOPMENT FER  |                | \$430          | Φ473           | \$473          | \$473  |  |
| Annexation Fee  | \$500          | \$500          | \$500          | \$500          | \$500  |  |
| Board of Adjustment Fees  | \$300<br>\$275 | \$300<br>\$275 | \$300<br>\$275 | \$300<br>\$275 | \$300<br>\$275   |  |
| Code Amendment Fee  | \$273<br>\$380 | \$273<br>\$380 | \$273<br>\$380 | \$273<br>\$380 | \$273<br>\$380   |  |
|   | · ·            | · ·            | · ·            |                |  |  |
| General Land Use Plan Amendment   | \$380          | \$380          | \$380          | \$380          | \$380  |  |

|   | 2007                | 2007 2008 2009 2010 |                     |                     |                     |   |  |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---|--|
| Fee Information   | Approved            | Approved            | Approved            | Approved            | 2011<br>Approved    |   |  |
| Conditional Use Permit Fees   |                     | <b>pp</b>           | <b>pp</b>           | <b>PP</b>           | <b>PP</b>           | - |  |
| Site Plan Review  | \$125               | \$125               | \$130               | \$130               | \$130               |   |  |
| No Site Plan Review   | \$75                | \$75                | \$80                | \$80                | \$80                |   |  |
| Accessory Apt CUP Renewal   | N/A                 | N/A                 | \$40                | \$40                | \$40                |   |  |
| Appeal of Accessory Apt CUP   | 1/2 original        | 1/2 original        | 1/2 original        | 1/2 original        | \$30                | 1 |  |
| Re-Application Fee, Appeal or when  |                     |                     |                     |                     |                     |   |  |
| noticed item is pulled from agenda by   |                     |                     |                     |                     |                     |   |  |
| applicant   |                     |                     |                     |                     |                     |   |  |
| Board of Adjustment   | 50%                 | 50%                 | 50%                 | 50%                 | \$140               | 1 |  |
| Conditional Use w/ SPR  | 50%                 | 50%                 | 50%                 | 50%                 | \$75                | 1 |  |
| Conditional Use w/o SPR   |                     |                     |                     |                     | \$50                | 1 |  |
| Subdivision, Site Plan Review,  |                     |                     |                     |                     |                     |   |  |
| Annexation, Rezoning, etc.  | \$80                | \$80                | \$100               | \$100               | \$100               |   |  |
| Wireless Telecom Review   |                     |                     |                     |                     |                     |   |  |
| Permitted   | \$100               | \$100               | \$125               | \$125               | \$125               |   |  |
| Tech. Exception   | \$250               | \$250               | \$250               | \$250               | \$250               |   |  |
| Re-Inspection Fees  |                     |                     |                     |                     |                     |   |  |
| Lot   | \$42                | \$42                | \$42                | \$42                | \$42                |   |  |
| Subdivision   | \$173               | \$173               | \$173               | \$173               | \$173               |   |  |
| Street Vacation Review By Planning  |                     |                     |                     |                     |                     |   |  |
| Commission  | \$175               | \$175               | \$200               | \$200               | \$200               |   |  |
| Dedication Plat To Planning   |                     |                     |                     |                     |                     |   |  |
| Commission  | \$32                | \$32                | \$32                | \$32                | \$32                |   |  |
| Demolition Fee  | \$26                | \$26                | \$26                | \$26                | \$26                |   |  |
| Temporary Use Permit  | \$30                | \$30                | \$40                | \$40                | \$40                |   |  |
| Home Rebuild Letter   | \$30                | \$30                | \$30                | \$30                | \$30                |   |  |
| Lot Line Adjustment   | \$30                | \$30                | \$30                | \$30                | \$30                |   |  |
| Address Change  | \$40                | \$40                | \$40                | \$40                | \$40                |   |  |
| Street Renaming   | \$125               | \$125               | \$125               | \$125               | \$125               |   |  |
| Planning Building Permit Sub-Check Fee  | \$22                | \$30                | \$30                | \$30                | \$30                |   |  |
| 31229 SIGN PERMIT FEES  | 620                 | 620                 | ¢20                 | 620                 | ¢20                 |   |  |
| Valuation of sign \$1 to \$500  | \$30                | \$30                | \$30                | \$30                | \$30                |   |  |
| Valuation of sign \$501 to \$2,000<br>Fee for first \$500   | ¢25                 | ¢25                 | \$25                | \$25                | ¢25                 |   |  |
| Additional Fee for each \$100 of  | \$25                | \$25                | \$25                | \$25                | \$25                |   |  |
| •   | \$2                 | ¢ <i>E</i>          | ¢ <i>E</i>          | ¢ <i>E</i>          | <b>\$ 5</b>         |   |  |
| Val. between \$501 & \$2,000  | \$2                 | \$5                 | \$5                 | \$5                 | \$5                 |   |  |
| Valuation of sign \$2,001 to \$25,000<br>Fee for first \$2,000  | \$55                | \$100               | \$100               | \$100               | \$100               |   |  |
| Additional Fee for each \$1,000 of  | \$33                | \$100               | \$100               | \$100               | \$100               |   |  |
| Val. between \$2,001 & \$25,000   | \$9                 | \$10                | \$10                | \$10                | \$10                |   |  |
| Val. between \$2,001 & \$23,000<br>Valuation of sign \$25,001 to \$50,000                                     | \$9                 | \$10                | \$10                | \$10                | \$10                |   |  |
| Fee for first \$25,000  | \$275               | \$330               | \$330               | \$330               | \$330               |   |  |
| Additional Fee for each \$1,000 of  | \$273               | \$330               | \$330               | \$330               | \$330               |   |  |
| Val. between \$25,001 & \$50,000  | \$7                 | \$10                | \$10                | \$10                | \$10                |   |  |
| Valuation of sign \$50,000 and up   | Φ7                  | \$10                | \$10                | \$10                | \$10                |   |  |
| Fee for first \$50,000  | \$450               | \$580               | \$580               | \$580               | \$580               |   |  |
| Additional Fee for each \$1,000 of  | \$450               | \$560               | Ψ360                | \$560               | \$360               |   |  |
| Valuation above \$50,000  | \$5                 | \$5                 | \$5                 | \$5                 | \$5                 |   |  |
| Temporary Sign / 7 day period   | \$20                | \$25                | \$25                | \$25                | \$25                |   |  |
| Signs Installed Without Permits   | ΨΔΟ                 | ΨΔͿ                 | ΨΔͿ                 | ΨΔͿ                 | ΨΔ3                 |   |  |
| (or double the applicable permit fee)   | \$200               | \$200               | \$200               | \$200               | \$200               |   |  |
|   |                     |                     |                     |                     |                     |   |  |
|   |                     |                     |                     |                     |                     |   |  |
|   |                     |                     |                     |                     |                     |   |  |
| Sign Review by Planning Commission<br>Sign Appeal by Planning Commission<br>Sign Tag Fee / sign permit issued | \$45<br>\$40<br>\$2 | \$55<br>\$40<br>\$2 | \$65<br>\$40<br>\$2 | \$65<br>\$40<br>\$2 | \$65<br>\$40<br>\$2 |   |  |

# **Policies & Objectives**

## **Ensure Compliance of all Construction According to Building Codes**

- Educate contractors on new ICC Codes.
- Participate in the development and amending of new building codes
- Ensure that all inspectors are 4-way certified under ICC.
- Perform engineering peer review on all complicated structures.
- Computerize field inspections, scheduling and permit filing.

## **Neighborhood Preservation - Code Compliance**

- Increase effectiveness and community outreach services.
- Implement Neighborhood Preservation goals.
- Add additional Code Compliance staff (bringing the total to 5 FTE as per the Neighborhood Preservation Plan).

# **Five-year Accomplishments**

## **Ensure Compliance of all Construction According to Building Codes**

- Developed contractor education seminars.
- Participated on National Boards for Code and Product approvals.
- Coordinated with the State Legislature on State Building Code bills.
- Inspection staff worked on 3 UBCommission committees to review the new Codes for adoption by the State.
- Participated in State and National code change reviews to the International Codes
- Staff worked on the State review of the Energy Code
- Participated on the review of the Uniform Plumbing Code vs. the International Plumbing Code for State adoption
- Completed Rio Tinto Stadium, Quarry Bend mixed-use project and Commons at South Towne.
- Implemented the EnerGov system to computerize inspections, scheduling and permits.

## **Neighborhood Preservation - Code Compliance**

- Revised Code Compliance staffing structure.
- Developed new Code Compliance policies and procedures.
- Started regular meetings with Neighborhood Coordinators on Code Compliance issues.
- Trained Code Compliance staff on combative interactions and enhanced safety training.
- Provided new uniforms and safety equipment to Code Compliance staff.
- Revised the landscaping and junk vehicle sections of the Property Maintenance Ordinance.
- Implemented the EnerGov system for code compliance database management

# **Performance Measures & Analysis**

| Measure (Calendar Year)      | 2007   | 2008   | 2009  |
|------------------------------|--------|--------|-------|
| <b>Building Inspection</b>   |        |        |       |
| Permits Issued               | 1,919  | 1,676  | 1,376 |
| Inspections Completed        | 17,625 | 10,705 | 8,715 |
| Code Compliance              |        |        |       |
| Code Compliance Cases        | 4,525  | 5,850  | 5,356 |
| Property Liens               | 12     | 31     | 59    |
| <b>Special Event Permits</b> | N/A    | 35     | 54    |

# **Significant Budget Issues**

No significant budget issues.

|                                | 2007            | 2008            | 2009            |    | 2010      |    | 2011    |
|--------------------------------|-----------------|-----------------|-----------------|----|-----------|----|---------|
| Department 52                  | Actual          | Actual          | Actual          | E  | stimated  | A  | pproved |
| Financing Sources:             |                 |                 |                 |    |           |    |         |
| General Taxes & Revenue        | \$<br>-         | \$<br>-         | \$<br>-         | \$ | 223,700   | \$ | 381,437 |
| 3122 Building Permit Fees      | 1,823,866       | 1,663,665       | 1,151,123       |    | 796,837   |    | 612,000 |
| <b>Total Financing Sources</b> | \$<br>1,823,866 | \$<br>1,663,665 | \$<br>1,151,123 | \$ | 1,020,537 | \$ | 993,437 |
| Financing Uses:                |                 |                 |                 |    |           |    |         |
| 411111 Regular Pay             | \$<br>594,301   | \$<br>667,481   | \$<br>660,872   | \$ | 649,388   | \$ | 665,536 |
| 411113 Vacation Accrual        | 7,829           | 4,796           | 14,600          |    | -         |    | -       |
| 411121 Temporary/Seasonal Pay  | -               | 96              | -               |    | -         |    | _       |
| 411131 Overtime/Gap            | -               | 139             | 277             |    | -         |    | -       |
| 411211 Variable Benefits       | 127,304         | 142,326         | 140,978         |    | 138,427   |    | 139,474 |
| 411213 Fixed Benefits          | 73,454          | 82,334          | 86,404          |    | 87,829    |    | 91,705  |
| 411214 Retiree Health Benefit  | 1,353           | 2,394           | 1,846           |    | 2,915     |    | 1,531   |
| 41131 Vehicle Allowance        | 7,342           | 7,445           | 10,957          |    | 7,848     |    | 7,848   |
| 4121 Books, Sub. & Memberships | 3,076           | 2,685           | 2,329           |    | 1,800     |    | 1,800   |
| 41231 Travel                   | 9,081           | 8,825           | 7,947           |    | 4,513     |    | 4,513   |
| 41232 Meetings                 | 524             | 136             | 2,208           |    | 300       |    | 300     |
| 41235 Training                 | 350             | -               | 355             |    | 20        |    | 20      |
| 412450 Uniforms                | 2,823           | 2,076           | 4,575           |    | 2,000     |    | 2,000   |
| 412611 Telephone               | 9,818           | 13,155          | 11,533          |    | 11,077    |    | 10,960  |
| 414111 IS Charges              | 28,022          | 31,673          | 37,258          |    | 57,867    |    | 43,066  |
| 41463 Fleet Repair Fund        | 316             | -               | -               |    | -         |    | -       |
| 41471 Fleet O & M              | 17,613          | 23,273          | 23,658          |    | 24,213    |    | 24,684  |
| 4174 Equipment                 | 5,822           | 3,629           | 71,505          |    | -         |    | -       |
| 43472 Fleet Purchases          | 14,569          | 27,401          | 33,507          |    | 32,340    |    | -       |
| <b>Total Financing Uses</b>    | \$<br>903,597   | \$<br>1,019,864 | \$<br>1,110,809 | \$ | 1,020,537 | \$ | 993,437 |

| Staffing Information            |    | Bi-weekl | y S | alary          | Full-time Equivalent |         |         |  |  |
|---------------------------------|----|----------|-----|----------------|----------------------|---------|---------|--|--|
| Staffing Information            | N  | Iinimum  | M   | <b>Iaximum</b> | FY 2009              | FY 2010 | FY 2011 |  |  |
| Appointed - Category 3:         |    |          |     |                |                      |         |         |  |  |
| Building / Housing Inspector    | \$ | 14.61    | \$  | 23.01          | 1.00                 | 0.00    | 0.00    |  |  |
| Regular:                        |    |          |     |                |                      |         |         |  |  |
| Chief Building Official         | \$ | 2,240.00 | \$  | 3,528.00       | 1.00                 | 1.00    | 1.00    |  |  |
| Plans Examiner                  | \$ | 1,588.00 | \$  | 2,501.10       | 2.00                 | 2.00    | 2.00    |  |  |
| Code Enforcement Team Leader    | \$ | 1,345.60 | \$  | 2,119.30       | 1.00                 | 1.00    | 1.00    |  |  |
| Professional Building Inspector | \$ | 1,345.60 | \$  | 2,119.30       | 3.00                 | 3.00    | 3.00    |  |  |
| Building / Code Enforcement     | \$ | 1,168.80 | \$  | 1,840.90       | 4.00                 | 4.00    | 4.00    |  |  |
| Permit Technician               | \$ | 1,089.60 | \$  | 1,716.10       | 1.00                 | 1.00    | 1.00    |  |  |
| Code Enforcement Technician     | \$ | 1,089.60 | \$  | 1,716.10       | 0.90                 | 0.90    | 0.90    |  |  |
|                                 |    |          | To  | otal FTEs      | 13.90                | 12.90   | 12.90   |  |  |

# **Budget Information (cont.)**

|                                      | 2007          | 2008          | 2009          | 2010          | 2011          |
|--------------------------------------|---------------|---------------|---------------|---------------|---------------|
| Fee Information                      | Approved      | Approved      | Approved      | Approved      | Approved      |
| 3122 BUILDING PERMIT FEES            |               |               |               |               |               |
| Per IBC Building Standards Valuation |               |               |               |               |               |
| Tables & Sandy City Ordinances       | Per IBC Table |
| <b>Building Permit Renewal</b>       | \$38          | \$38          | \$38          | \$38          | \$38          |
| Other Inspections, No Specific       |               |               |               |               |               |
| Fee Noted                            | \$52          | \$52          | \$52          | \$52          | \$52          |
| <b>Property Maintenance Fees</b>     |               |               |               |               |               |
| Property Abatement - Admin Fee       | \$100         | \$100         | \$100         | \$100         | \$100         |
| Vehicle Restoration Permit Extension | \$25          | \$25          | \$25          | \$25          | \$25          |
| Inspection Bonds                     |               |               |               |               |               |
| Power to Panel Bond - Single Lot     | \$500         | \$500         | \$500         | \$500         | \$500         |
| Power to Panel Bond - Multiple Lots  | \$1,000       | \$1,000       | \$1,000       | \$1,000       | \$1,000       |
| Permit Violation Bond                | \$1,000       | \$1,000       | \$1,000       | \$1,000       | \$1,000       |
| Temporary Certificate of Occ. Bond   | 1.5X Value    |
| Forfeiture Penalty Bond              | 2X Value      |

# **Significant Budget Issues**

**Boards & Commissions** 

No significant budget issues.

| Department 53                  | 2007<br>Actual |        | 2008<br>Actual |        | 2009<br>Actual |        | 2010<br>Estimated |        | 2011<br>Approved |        |
|--------------------------------|----------------|--------|----------------|--------|----------------|--------|-------------------|--------|------------------|--------|
| Financing Sources:             |                |        |                |        |                |        |                   |        |                  |        |
| General Taxes & Revenue        | \$             | 15,044 | \$             | 21,158 | \$             | 23,532 | \$                | 25,214 | \$               | 24,170 |
| <b>Total Financing Sources</b> | \$             | 15,044 | \$             | 21,158 | \$             | 23,532 | \$                | 25,214 | \$               | 24,170 |
| Financing Uses:                |                |        |                |        |                |        |                   |        |                  |        |
| 4121 Books, Sub. & Memberships | \$             | 896    | \$             | 782    | \$             | 805    | \$                | -      | \$               | -      |
| 41231 Travel                   |                | 231    |                | 451    |                | 1,260  |                   | 800    |                  | -      |
| 41232 Meetings                 |                | 5,470  |                | 6,055  |                | 4,630  |                   | 5,000  |                  | 5,000  |
| 41235 Training                 |                | 140    |                | -      |                | 615    |                   | -      |                  | 800    |
| 41236 Committees and Councils  |                | 919    |                | 492    |                | 618    |                   | 2,044  |                  | 1,000  |
| 41389 Miscellaneous Services   |                | 7,388  |                | 13,378 |                | 15,604 |                   | 17,370 |                  | 17,370 |
| <b>Total Financing Uses</b>    | \$             | 15,044 | \$             | 21,158 | \$             | 23,532 | \$                | 25,214 | \$               | 24,170 |

Beginning in FY 2008. this division was dissolved and combined with Community Development Administration (department 50), Planning (department 51), and Building & Safety (department 52).

| Department 55                    | 2007<br>Actual |    | 2008<br>Actual |    | 2009<br>Actual |    | 2010<br>Estimated |    | 2011<br>Approved |  |
|----------------------------------|----------------|----|----------------|----|----------------|----|-------------------|----|------------------|--|
| Financing Sources:               |                |    |                |    |                |    |                   |    |                  |  |
| 3121 Business Licenses & Permits | \$<br>834,893  | \$ | -              | \$ | -              | \$ | -                 | \$ | -                |  |
| <b>Total Financing Sources</b>   | \$<br>834,893  | \$ | -              | \$ | -              | \$ | -                 | \$ | -                |  |
| Financing Uses:                  |                |    |                |    |                |    |                   |    |                  |  |
| 411111 Regular Pay               | \$<br>145,436  | \$ | -              | \$ | -              | \$ | -                 | \$ | -                |  |
| 411113 Vacation Accrual          | 858            |    | -              |    | -              |    | -                 |    | -                |  |
| 411211 Variable Benefits         | 29,623         |    | -              |    | -              |    | -                 |    | -                |  |
| 411213 Fixed Benefits            | 14,206         |    | -              |    | -              |    | -                 |    | -                |  |
| 41132 Mileage Reimbursement      | 264            |    | -              |    | -              |    | -                 |    | -                |  |
| 41231 Travel                     | 1,080          |    | -              |    | -              |    | -                 |    | -                |  |
| 41235 Training                   | 500            |    | -              |    | -              |    | -                 |    | -                |  |
| 412611 Telephone                 | 1,171          |    | -              |    | -              |    | -                 |    | -                |  |
| 414111 IS Charges                | 13,148         |    | -              |    | -              |    | -                 |    | -                |  |
| <b>Total Financing Uses</b>      | \$<br>206,286  | \$ | -              | \$ | -              | \$ | -                 | \$ | -                |  |

| Staffing Information           | Bi-week     | ly Salary   | Full-time Equivalent |         |         |  |  |
|--------------------------------|-------------|-------------|----------------------|---------|---------|--|--|
| Starring rinor mation          | Minimum     | Maximum     | FY 2009              | FY 2010 | FY 2011 |  |  |
| Regular:                       |             |             |                      |         |         |  |  |
| Information Specialist         | \$ 1,168.80 | \$ 1,840.90 | 0.00                 | 0.00    | 0.00    |  |  |
| Business License Administrator | \$ 1,168.80 | \$ 1,840.90 | 0.00                 | 0.00    | 0.00    |  |  |
| Code Enforcement Technician    | \$ 1,089.60 | \$ 1,716.10 | 0.00                 | 0.00    | 0.00    |  |  |
| Secretary                      | \$ 944.00   | \$ 1,486.80 | 0.00                 | 0.00    | 0.00    |  |  |
|                                |             | Total FTEs  | 0.00                 | 0.00    | 0.00    |  |  |

# **Policies & Objectives**

#### Overview

Each year Sandy City receives Community Development Block Grant or CDBG funds from the U.S. Department of Housing and Urban Development. The purpose of the CDBG program is to help in developing viable urban communities by providing decent housing, a suitable living environment, and expanding economic opportunities, principally for persons of low and moderate income.

To be eligible to receive CDBG funds, the project must meet one of three national objectives:

- 1. Low and Moderate Income Benefit. This means that a majority of the citizens benefiting from the proposed project must fall within the low and moderate income category, as defined by the Dept. of Housing and Urban Development. The city has available a Census Bureau map identifying areas that meet the low-moderate income criteria.
- **2. Aid in the Prevention or Elimination of Slums or Blight.** The proposed project area must meet criteria that would cause it to be designated a slum or blighted area. The criteria for this determination are available upon request.
- **3. Urgent Health and Welfare Need.** This objective is met only by situations with a demonstrable immediate threat to health and welfare that is catastrophic in nature.

There is a broad range of activities or projects eligible for funding under the CDBG program to meet any one of the national objectives. Eligible projects include public improvements, public services, and housing-related projects for low/moderate income persons.

#### Administration

- Maintain top performance of program under HUD guidelines.
- Observe all HUD regulations under CFR 24.
- Maintain administration funding commensurate with annual entitlement grant.
- Continue to work with CDBG Committee to improve knowledge and review capabilities.
- Increase public awareness of the CDBG Program.

#### Low and Moderate Income Benefit

- Maintain above 70% of funding to benefit those of low or moderate income.

## **Public Improvements**

- Provide infrastructure funding to assist with affordable housing needs.

#### **Public Services**

- Maintain service levels in spite of declining funding levels.
- Evaluate programs to provide the best dollar/person benefit.

#### **Historic Sandy**

- Implement Historic Sandy master plan.
- Create Historic Sandy elderly housing rehabilitation projects.
- Provide infrastructure funding to assist with affordable housing needs.

# **Five-year Accomplishments**

#### Administration

- CDBG Program recognized to be in the top 10 in the nation.
- Completed the 2005 Consolidated Plan.
- Maintained administration under the mandatory 20% cap.
- Maintained administration levels with no increase out of entitlement.
- Operated the CDBG program within federal guidelines with no findings.

### Low and Moderate Income Benefit

- Purchased three housing units for use as transitional housing for the homeless.
- Created Housing Rehabilitation and Downpayment Assistance programs.
- Funded projects that assist low and moderate income households.

#### Prevention of Slum and Blight

- Funded various city and county-wide programs to remove blighted conditions.

#### **Public Improvements**

- Completed the following projects 300 East reconstruction, Historic Sandy Police Sub-station rehabilitation,
  150 East street improvements, Neighborhood Watch signs, Senior Center ADA improvements, 8680 South
  street improvements, Center Street Park development, 8760 South Street, and Sandy Station Park improvements.
  280 East Improvements (ARRA Stimulus Money)
- Completed sidewalk and pedestrian safety improvements.

#### **Public Services**

- Maintained public services under the mandatory 15% cap.
- Diversified funding to subrecipients to provide greater service levels.

# **Performance Measures & Analysis**

#### Administration

- Operated under the mandatory 20% cap.
- Maintained <1.5X expenditure vs. entitlement grant balances.
- Maintained administration budget percentage versus grant amount.
- Refinanced Section 108 Loan (2008)

#### Low and Moderate Income Benefit

- Benefited 8,733 low and moderate income persons from CDBG funding (2007).
- 100% of funding used for low/moderate income people

## **Public Improvements**

- Increased funding for improvements for Historic Sandy.

#### **Public Services - Housing Projects**

- Funded public services under the mandatory 15% cap.
- Assisted 6,500+ homeless persons.
- Funded 15 non-profit public service programs.
- Completed 49 housing units rehabilitations and emergency home repairs.

# **Significant Budget Issues**

No significant Budget Issues

|   | ı  | 2007    | 1  | 2008    | 2009 |         |    | 2010     |    | 2011    |  |
|---|----|---------|----|---------|------|---------|----|----------|----|---------|--|
| Department 54                           |    | Actual  |    | Actual  |      | Actual  | E. | stimated |    | pproved |  |
| Financing Sources:                      |    | Actual  |    | Actual  |      | Actual  | E. | Simateu  | A  | pproveu |  |
| 313101 CD Block Grant                   | \$ | 502,627 | \$ | 424,988 | \$   | 388,124 | \$ | 468,153  | \$ | 431,040 |  |
| 313123 CD Block Grant - Stimulus        | Ψ  | 302,027 | Ψ  | -24,700 | Ψ    | 300,124 | Ψ  | 106,502  | Ψ  | -31,040 |  |
| 31611 Interest Income - Section 108     |    |         |    |         |      | 4,323   |    | 100,302  |    | _       |  |
| 316113 Housing Auth. Progrm. Income     |    | _       |    | 101,000 |      | -1,525  |    | _        |    | _       |  |
| Total Financing Sources                 | \$ | 502,627 | \$ | 525,988 | \$   | 392,447 | \$ | 574,655  | \$ | 431,040 |  |
| Financing Uses:                         | Ψ  | 502,027 | Ψ  | 525,700 | Ψ    | 372,447 | Ψ  | 274,022  | Ψ  | 401,040 |  |
| 4100 Administration                     | \$ | 66,095  | \$ | 70,300  | \$   | 70,549  | \$ | 72,104   | \$ | 77,587  |  |
| 412470 Special Programs                 | Ψ  | 00,075  | Ψ  | 70,500  | Ψ    | 70,517  | Ψ  | 72,104   | Ψ  | 77,507  |  |
| 23002 Emergency Home Repair             |    | 27,233  |    | 27,813  |      | 19,260  |    | 44,443   |    | 57,000  |  |
| 23005 The Road Home                     |    | 15,400  |    | 14,950  |      | 19,045  |    | 19,134   |    | 19,134  |  |
| 23008 Legal Aid Society of S. L.        |    | 15,202  |    | 8,084   |      | 4,741   |    | 7,500    |    | 9,700   |  |
| 23009 Senior/Handicapped Home Imp       |    | 5,000   |    | 6,500   |      | 5,000   |    | 10,000   |    | -       |  |
| 23010 South County Food Pantry          |    | 4,200   |    | 4,050   |      | 3,000   |    | 4,500    |    | 3,000   |  |
| 23011 Utah Food Bank                    |    | 8,000   |    | 7,850   |      | 8,000   |    | -        |    | -       |  |
| 23013 South Valley Sanctuary            |    | 8,903   |    | 8,089   |      | 5,000   |    | 9,333    |    | 10,000  |  |
| 23014 Comprehensive Housing             |    | 3,000   |    | 3,850   |      | 2,500   |    | 2,500    |    | 2,500   |  |
| 23037 YWCA Women's Shelter              |    | 1,532   |    | 3,691   |      | 3,231   |    | 3,779    |    | 2,000   |  |
| 23038 Family Support Center             |    | 2,000   |    | 5,550   |      | 3,800   |    | 2,500    |    | 2,500   |  |
| 23042 VISIONS                           |    | 2,650   |    | 4,114   |      | 8,500   |    | 5,000    |    | 5,000   |  |
| 23046 Community Health Center           |    | 2,308   |    | 2,350   |      | 2,054   |    | 2,000    |    | 2,000   |  |
| 23047 Transitional Housing Maint.       |    | 3,199   |    | 5,000   |      | 2,997   |    | 7,003    |    | 8,000   |  |
| 23051 Big Brothers Big Sisters          |    | -       |    | 1,800   |      | 2,000   |    | 2,000    |    | 2,000   |  |
| 23052 Housing Outreach                  |    | -       |    | -       |      | -       |    | 1,800    |    | 2,000   |  |
| 23053 Through a Child's Eyes            |    | -       |    | -       |      | -       |    | 1,500    |    | 1,800   |  |
| 23054 Fulmer Brothers Boxing Club       |    | -       |    | -       |      | -       |    | -        |    | 1,000   |  |
| 23055 House of Hope                     |    | -       |    | -       |      | -       |    | -        |    | 2,000   |  |
| 23056 Odessey House                     |    | -       |    | -       |      | -       |    | -        |    | 4,000   |  |
| 4370 Capital Outlays                    |    |         |    |         |      |         |    |          |    |         |  |
| 23036 Sidewalk Repair                   |    | 30,200  |    | -       |      | -       |    | -        |    | -       |  |
| 23049 Historic Sandy Infrastructure     |    | 69,429  |    | 116,977 |      | -       |    | 57,480   |    | 11,865  |  |
| 23901 Historic Sandy - Stimulus         |    | -       |    | -       |      | -       |    | 106,502  |    | -       |  |
| 23999 Miscellaneous Projects            |    | -       |    | -       |      | -       |    | 22,415   |    | -       |  |
| 4413104 Transfer to Debt Service        |    | 238,276 |    | 235,020 |      | 228,447 |    | 197,485  |    | 207,954 |  |
| <b>Total Financing Uses</b>             | \$ | 502,627 | \$ | 525,988 | \$   | 388,124 | \$ | 578,978  | \$ | 431,040 |  |
| <b>Excess (Deficiency) of Financing</b> |    |         |    |         |      |         |    |          |    | _       |  |
| <b>Sources over Financing Uses</b>      |    | -       |    | -       |      | 4,323   |    | (4,323)  |    | -       |  |

| Staffing Information        | Bi-week     | ly Salary       | Full-time Equivalent |         |         |  |  |  |
|-----------------------------|-------------|-----------------|----------------------|---------|---------|--|--|--|
| Staffing Information        | Minimum     | Minimum Maximum |                      | FY 2010 | FY 2011 |  |  |  |
| Regular:                    |             |                 |                      |         |         |  |  |  |
| Long Range Planning Manager | \$ 2,086.40 | \$ 3,286.10     | 0.58                 | 0.58    | 0.58    |  |  |  |
| Code Enforcement Technician | \$ 1,089.60 | \$ 1,716.10     | 0.10                 | 0.10    | 0.10    |  |  |  |
|                             |             | Total FTEs      | 0.68                 | 0.68    | 0.68    |  |  |  |



New Workers Compensation Office Building



ReAL Salt Lake Soccer Stadium